



Maritime &
Coastguard
Agency

Safer lives,
safer ships,
cleaner seas

Base Design Principles

Version 2.1

BUSINESS

- 1 **Business Capability** – Capability design must be customer centric.
- 2 **Service Design** - Design will prioritise customer information, useability, quality and availability.
- 3 **Customer Operation** - Systems must empower staff to serve customers.
- 4 **Consistent Experience** - The experience offline and online should be consistent.
- 5 **E2E Processes** - Processes should be connected end to end.
- 6 **Omnichannel** - Organisational structures will be aligned to omnichannel aspirations.
- 7 **Open Data Alignment** - Relevant information will be made available to a wide an audience as possible.
- 8 **Simplify Operations** - Decisions will seek to simplify the agency operations environment.
- 9 **Alignment** - All business change must be aligned with MCA goals and strategy.
- 10 **Requirements** - Business areas will provide robust functional and non-functional requirements.

IT SOURCING

1. **Manage Relationship** - IT will, where possible, manage and build on strategic vendor relationships.
2. **Ownership** - IT will retain accountability for strategy, architecture, and business relationships.
3. **Service Lifecycle** - Where possible the agency will bundle work across the lifecycle of the service until it becomes stable.
4. **Evaluation** - IT will choose qualified partners who align with the MCA values.
5. **Staff Impact** - IT will proactively manage staff impacts from sourcing initiatives.
6. **Contract Management** - All technical suppliers will have an appropriate contract management plan and associated KPI,CSF and SLA's including social value benefits.
7. **Cost Effective** – IT will leverage the UK governments buying power whenever possible.
8. **Outcome Based** – Every investment must show alignment with business goals, strategies and architecture.
9. **Scope** – Each contract Will have a defined scope and associated timeline.
10. **Time for Sourcing** – Appropriate time and effort will be allocated for the sourcing and contracting.

APPLICATIONS

- 1 Application Investment** - Applications should be procured as a product or service, rather than developed (when developed this should be carried out using open source and reusable code).
- 2 Customisation** - Third-party applications will be configured, not customised, to meet agency needs.
- 3 Business Agility** - Solutions will be architected as a strong foundation for the future minimising costs for future changes.
- 4 Extensibility** – Applications will provide hooks and integration that allow functionality to be extended in the future.
- 5 Modularity** – Applications must be easily altered, reconfigured, integrated and assembled to respond to changing business requirements.
- 6 Reuse** – Where possible applications will reuse existing components.
- 7 Integration** – Business logic should not be included within the integration layer.
- 8 Modernisation**– Applications should have an agreed lifecycle (end of life and technical debt should be anticipated and planned for).
- 9 Documentation** - Applications must have appropriate architecture, design and runbook documentation.
- 10 Aligning Processes** - Unless relating to a strong strategic differentiator, business processes will be adapted to the technology choices.

DATA

- 1 Data Stewardship** - Data assets will be subject to business ownership.
- 2 Data Interpretation** - All data assets, should be accompanied by appropriate documented metadata which is linked with the data catalogue and data model.
- 3 Master Data** – All data will have an identified golden copy.
- 4 Data Validation** – Data will be validated at point of entry and users will never be asked twice for the same data.
- 5 Data Retention** - Master data will be maintained in line with regulatory and business requirements.
- 6 Channel independence** – Access to common information stores are designed to be available to all appropriate systems.
- 7 Sharing Data** - Where possible data and analysis should be made available to third or external parties and this should be done in a consistent, reliable, and ethical way, whilst safeguarding privacy.
- 8 Data Quality** – Data quality should be documented and monitored.
- 9 Data Currency** – Data must shown to be timely for purpose.
- 10 Agency Wide Identifier** - Business critical data objects will have an agency wide unique identifier.

TECHNICAL

- 1 Governed Evolution** – All elements of technology have a planned evolution and an agreed lifecycle ensuring supported version levels.
- 2 Hosting** - Technologies should be cloud based and comply with data residency.
- 3 Disaster Recovery** – Business activities must be appropriately maintained despite systems interruptions.
- 4 Support model** – Support model will be simple with no manual interventions.
- 5 Monitoring and Measurement** – Technologies will be designed to support monitoring and measuring.
- 6 Alignment** - Technologies will be aligned to MCA patterns & standards unless there is a clear strategic business case for differentiation.
- 7 Balancing Service Levels** – Technologies must balance total cost of ownership and service levels.
- 8 Reliability, Availability and Scalability**- Projects will be implemented on reliable, scalable, and available technologies that are easily maintained.
- 9 Repeatable Activities** – Any activities that are performed multiple times following a pre-set list of steps should be automated.
- 10 Modifications** – Modifications to package implementation should balance the total cost of ownership over the lifetime of the service.

RADIO AND COMMUNICATIONS

- 1 Business Agility** - Radio and Comms will create a strong foundation for the future minimising costs for changes in regulatory requirements.
- 2 Governed Evolution** – All elements of radio and comms have a planned evolution and an agreed lifecycle ensuring supported version levels.
- 3 Availability** – Solutions will be aligned to service level agreements and these should be measurable.
- 4 Stakeholders Alignment** - Changes affecting key stakeholders (aircraft, police, ambulance, RNLI , Natural England, Planning Authorities, etc....) will be agreed.
- 5 Standards based compliance** - All services and solutions will comply with the appropriate current and emerging international and regional standards.

SECURITY

- 1 Least Privilege** - A user or function will be given no more privilege than necessary to perform a task.
- 2 Reuse** – Preference should be given to deploying existing or reusable security controls that enable a assured level of service.
- 3 Minimize attack surfaces** – Minimization of exposure and therefor risk.
- 4 Segregation of data** - Production information is separated from data used in development, test and training.
- 5 Data location** - All data should be stored in a suitable secure location, and the method used recorded along with associated security controls.
- 6 Security by Design** - Every element of information security must be designed to implement confidentiality, integrity and availability (both internal and external threats must be considered).
- 7 Availability** – Systems must ensure delivery of required levels of service through a pervasive and resilient security framework that utilises known security frameworks (e.g. IAM).
- 8 Fail security** – Failure of a component must not lead to a lower state of security.
- 9 Need to know** – A user or function must establish a need to know information prior to that data being made available.
- 10 Security ownership** – Security accountabilities and responsibilities will be made explicitly clear.

END USER COMPUTING

1. **Flexibility** - Staff should be able to perform their work anytime from anywhere.
2. **Segregation** – Corporate resources should not be intrinsically linked to the corporate network.
3. **Compliance** – All devices should meet a minimum compliance standard and automatically report on any compliance breaches.
4. **Remote Management** – The end user estate shall be able to be managed remotely for support & maintenance.
5. **Lifecycle** – Devices specifications should be able to support a 4 year device refresh cycle.
6. **Applications** – Applications should be web based where possible, and should not require any specific device alterations.
7. **Accessibility** – Device offerings should support accessibility needs through alternative screen size & touchscreen capabilities.
8. **Core Operating Environment** – All devices should be built with a consistent environment including O/S, standard set of applications, and remain compatible within an agreed number of previous versions.
9. **Management Tools** – Common tools and software should be used to manage the end user estate to avoid technical lock in and ensure skills are highly available.
10. **Procurement** – Devices should be procured in the most cost effective way and make use of warranties to reduce total cost of ownership.